

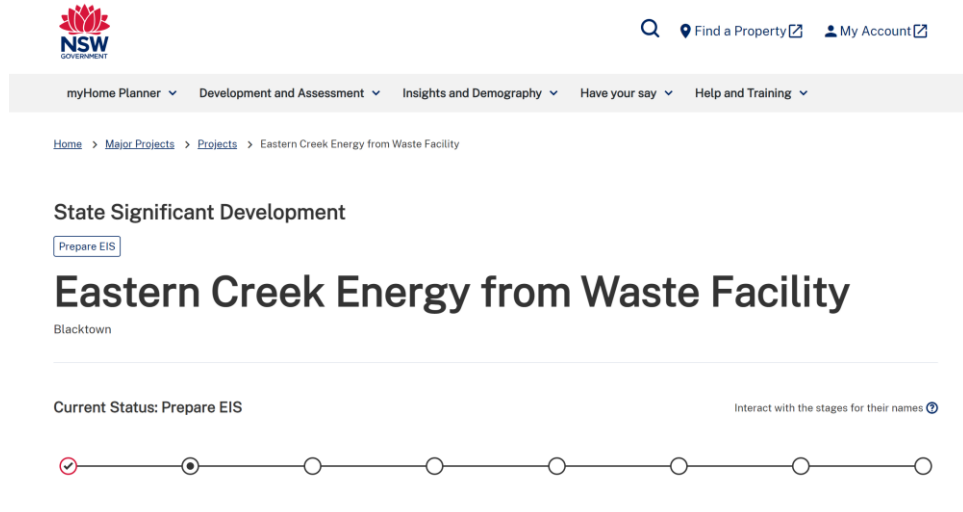
The opposite of it seemed  
like a good idea at the time

October 2023



# Our energy from waste experience

- ▶ have participated in a planning process
- ▶ could not support the applications as they did not meet state planning or environmental requirements
- ▶ have a position support processing technology
- ▶ we maintained silos between key sections
- ▶ now have an informed Council and community



The screenshot shows the NSW Government website interface. At the top left is the NSW Government logo. To the right are search and account links: "Find a Property" and "My Account". Below this is a navigation bar with menu items: "myHome Planner", "Development and Assessment", "Insights and Demography", "Have your say", and "Help and Training". The breadcrumb trail reads: "Home > Major Projects > Projects > Eastern Creek Energy from Waste Facility". The main heading is "State Significant Development" with a "Prepare EIS" button. The project title is "Eastern Creek Energy from Waste Facility" located in "Blacktown". The "Current Status" is "Prepare EIS". A progress bar at the bottom shows seven stages, with the first stage marked as complete with a red checkmark.

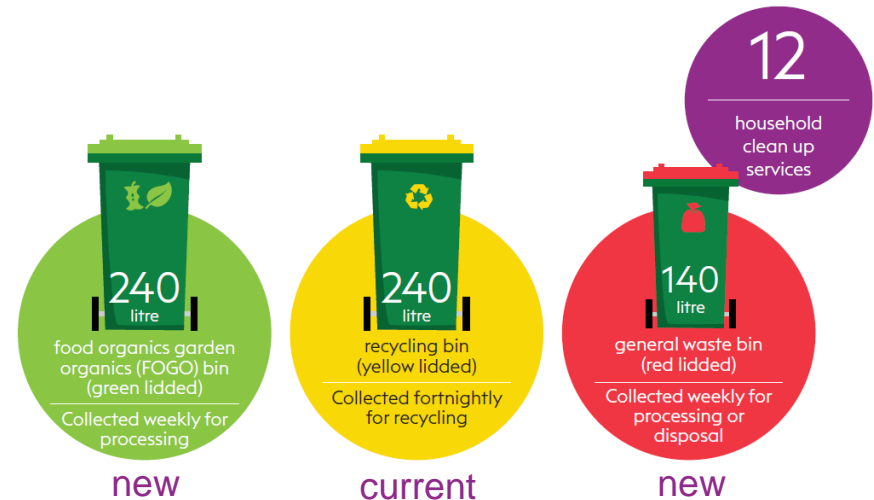
# Our strategy

- ▶ endorsed by Council on 27 April 2022
- ▶ supports Council's aspirational target of net zero emissions by 2040
- ▶ build upon current resource recovery rates
- ▶ introduces a food organics garden organics (FOGO) service for single unit dwellings by August 2025
- ▶ prioritises a reuse economy approach



# Challenges

- ▶ time
- ▶ managing the risk
- ▶ understanding industry, investment and transparency
- ▶ regulatory setting and changes
- ▶ policy settings



# Understanding the market

- ▶ participate formally
- ▶ have a tribe of 5 – so you can ask the silly questions
- ▶ understand probity and tendering and the Local Government Act
- ▶ be informed
- ▶ if you want to take your Council on a journey you need to understand the industry

Office of Environment  
and Heritage  
Resource Recovery  
Infrastructure Needs Analysis  
Background Report  
November 2011



[dpie.nsw.gov.au](http://dpie.nsw.gov.au)

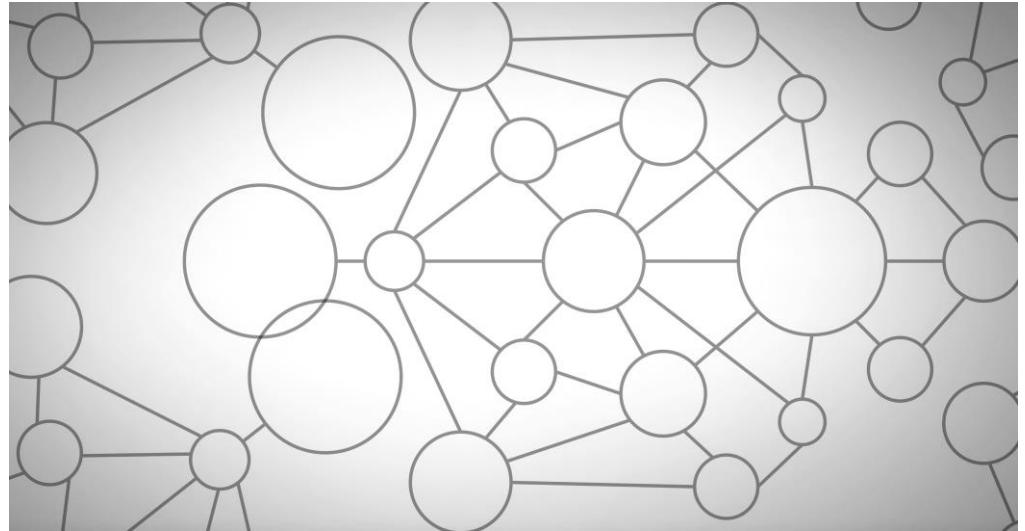
# Procurement strategy

- ▶ Where did this understanding take us?
- ▶ How did we develop the options?

Option	Treatment	Length of contract
A	Disposal	5 years
B	Disposal (5 years) Processing (15 years)	20 years
C	Processing - delayed commencement 2030	20 years

# Learnings

- ▶ even with the best process it takes time
- ▶ engage the right people
- ▶ calling it a waste crisis is not an understatement
- ▶ share the experience (within the bounds of probity)
- ▶ plan but be flexible



# Time

- ▶ Industry
- ▶ Contingency
- ▶ Planning
- ▶ Networking
- ▶ Sharing
- ▶ Reporting
- ▶ Tendering
- ▶ Managing process
- ▶ Engaging and communicating
- ▶ Learning
- ▶ Reflection

